



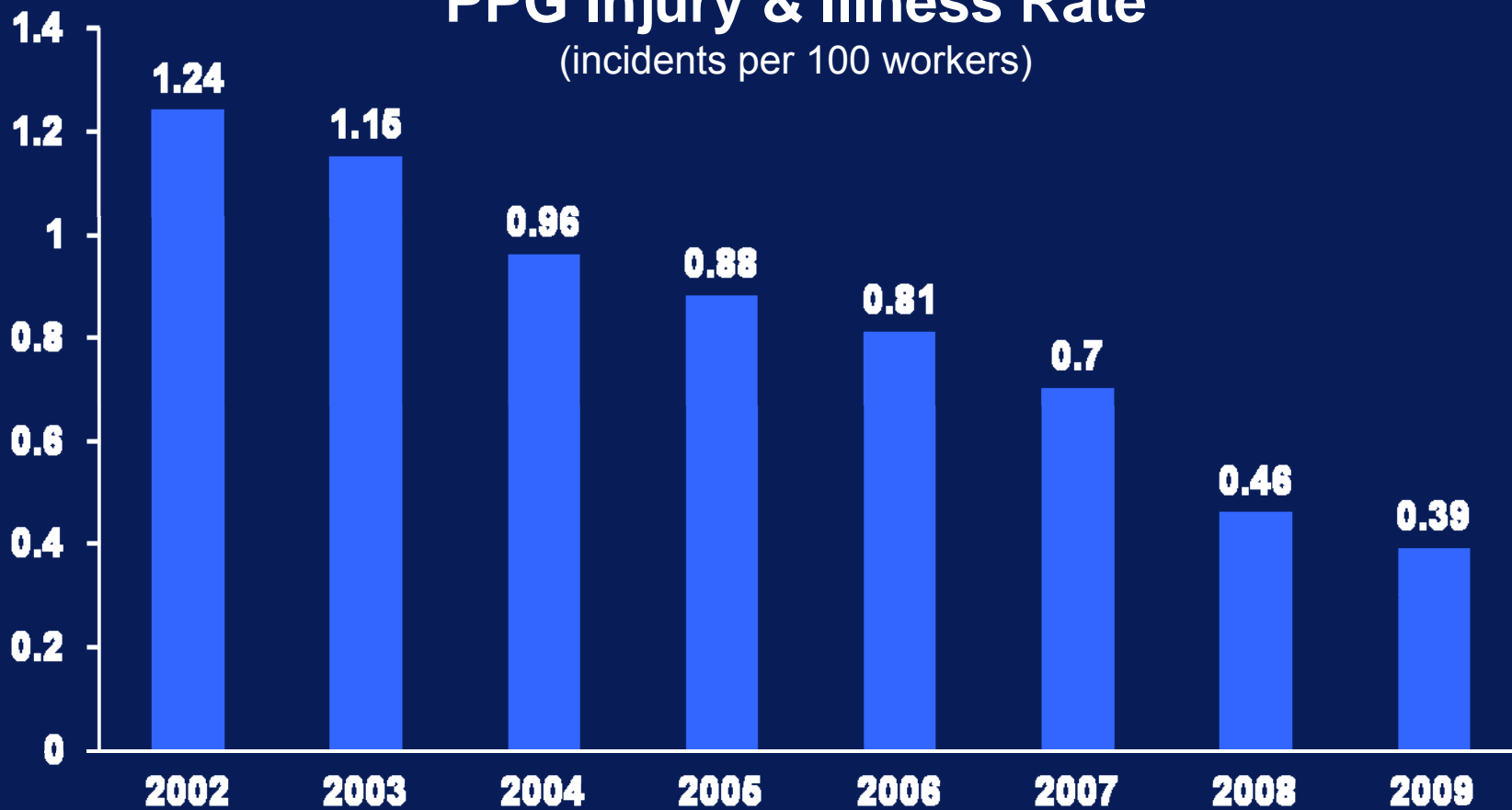
# 2010 Annual Meeting of Shareholders

*PPG Industries, Inc.*

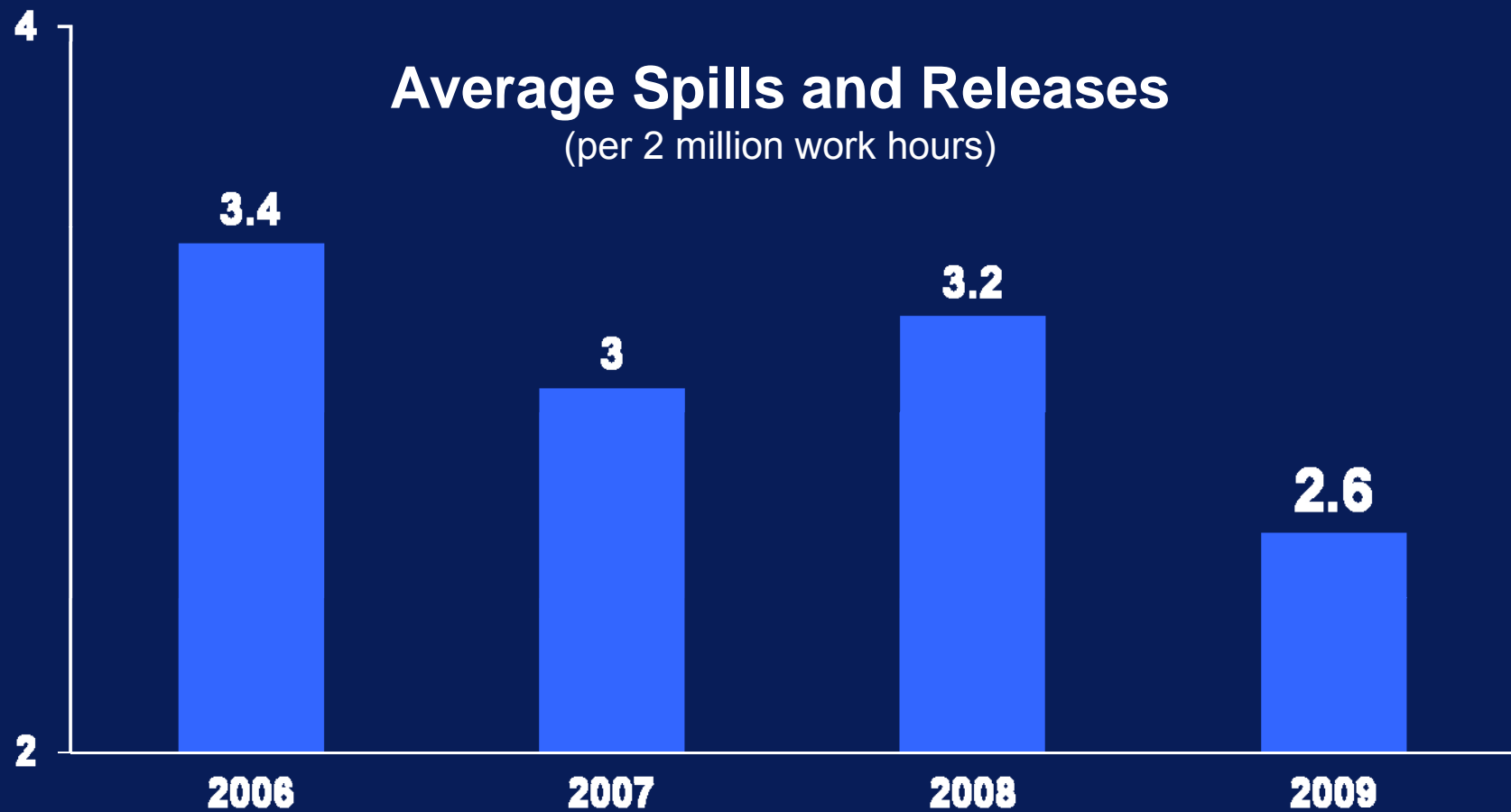
April 15, 2010

# Safety Trends

## PPG Injury & Illness Rate (incidents per 100 workers)



# Environmental Trends



# Sustainability Report Update

- Update to PPG's first Corporate Sustainability Report in 2009
- Focus on:
  - Business Performance
  - Environmental, Health & Safety
  - Employees & Workplace
  - Community Involvement & Social Performance
- Next full report in 2011



# PPG's Vision

**To continue to be  
the leading coatings and  
specialty products company**



# Shifted Focus to Operational Excellence

- **Strategic Direction**

- **Accelerate Profitable Growth**

- Focus on Coatings and Specialty Products
    - Drive innovation and new technologies
    - Expand presence in emerging regions and new markets
    - Strengthen our portfolio of businesses

- **Enhance Operational Excellence**

- Strive for margin leadership
    - Selectively invest for renewal
    - Leverage global capabilities

- **Six Priorities Identified**

- Restore margin advantage
  - Shift emphasis to profitability along with growth
  - Stay close to existing business
  - Improve cost position
  - Leverage global capabilities
  - Focus on cash flow



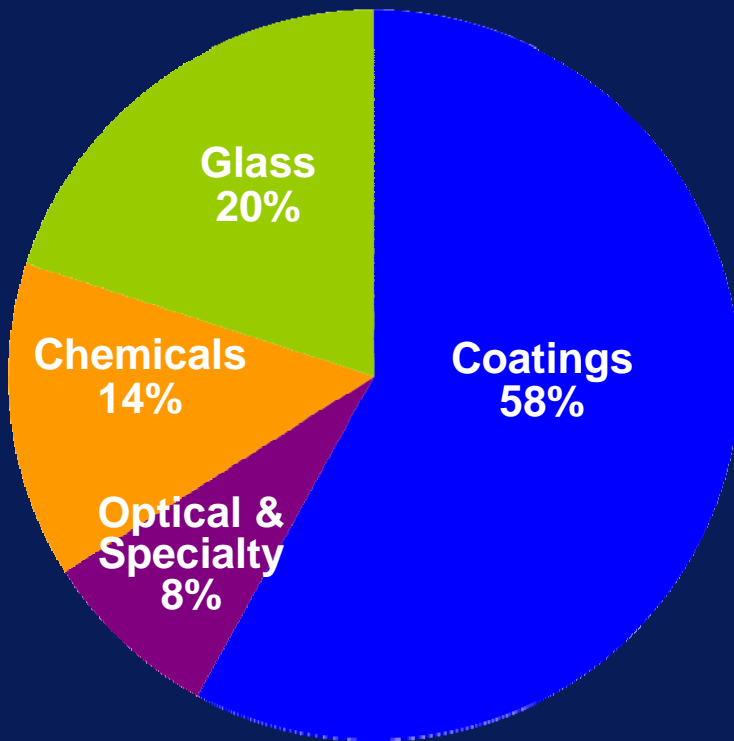
# Response to Recession

- **Two Restructuring Initiatives**
  - September 2008 and March 2009
  - Expected to result in approximately \$250 million in cost savings
  - Closure of manufacturing and distribution locations and reduction in headcount
- **Interim Cost-Savings**
  - Travel reductions
  - Reductions in certain compensation and benefits costs
  - Staff group and business unit budget reductions
  - Reduced capital spending

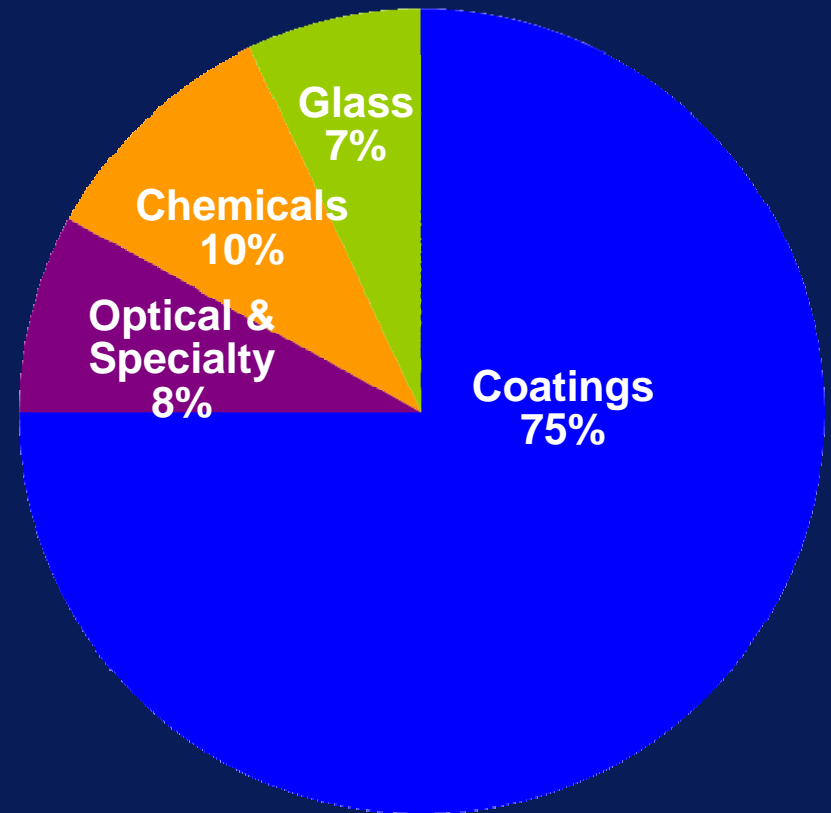


# Coatings/Specialty Growth

2006 Sales

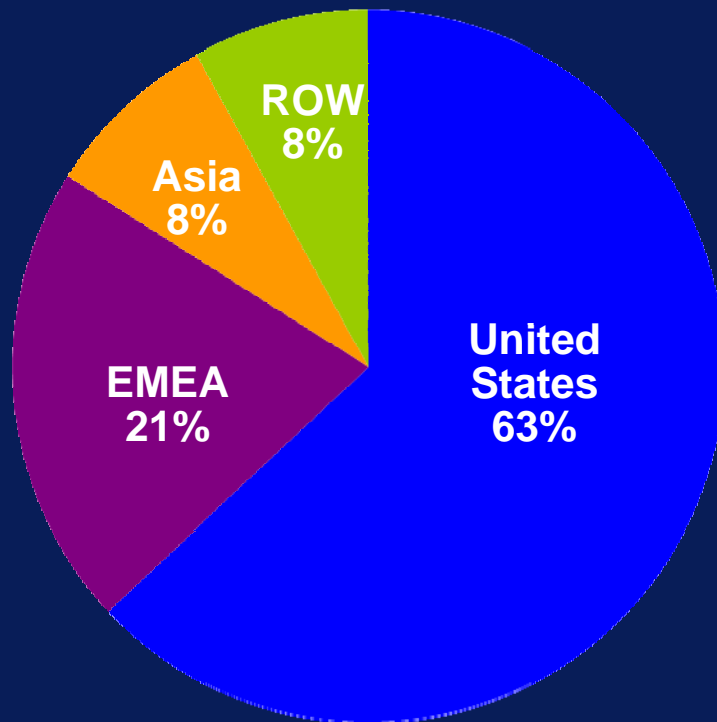


2009 Sales

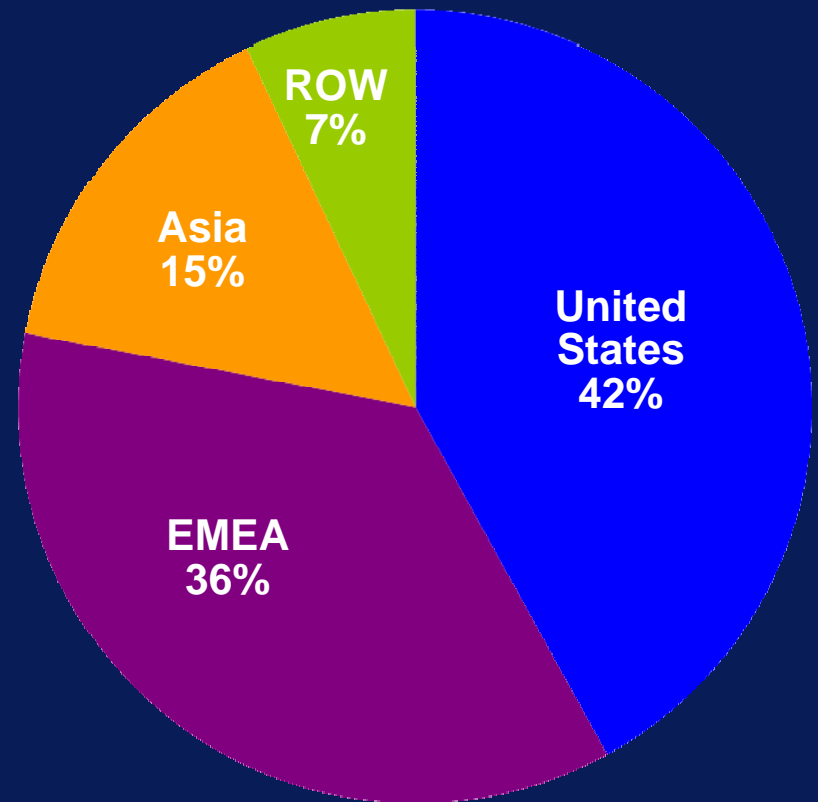


# Geographic Balance

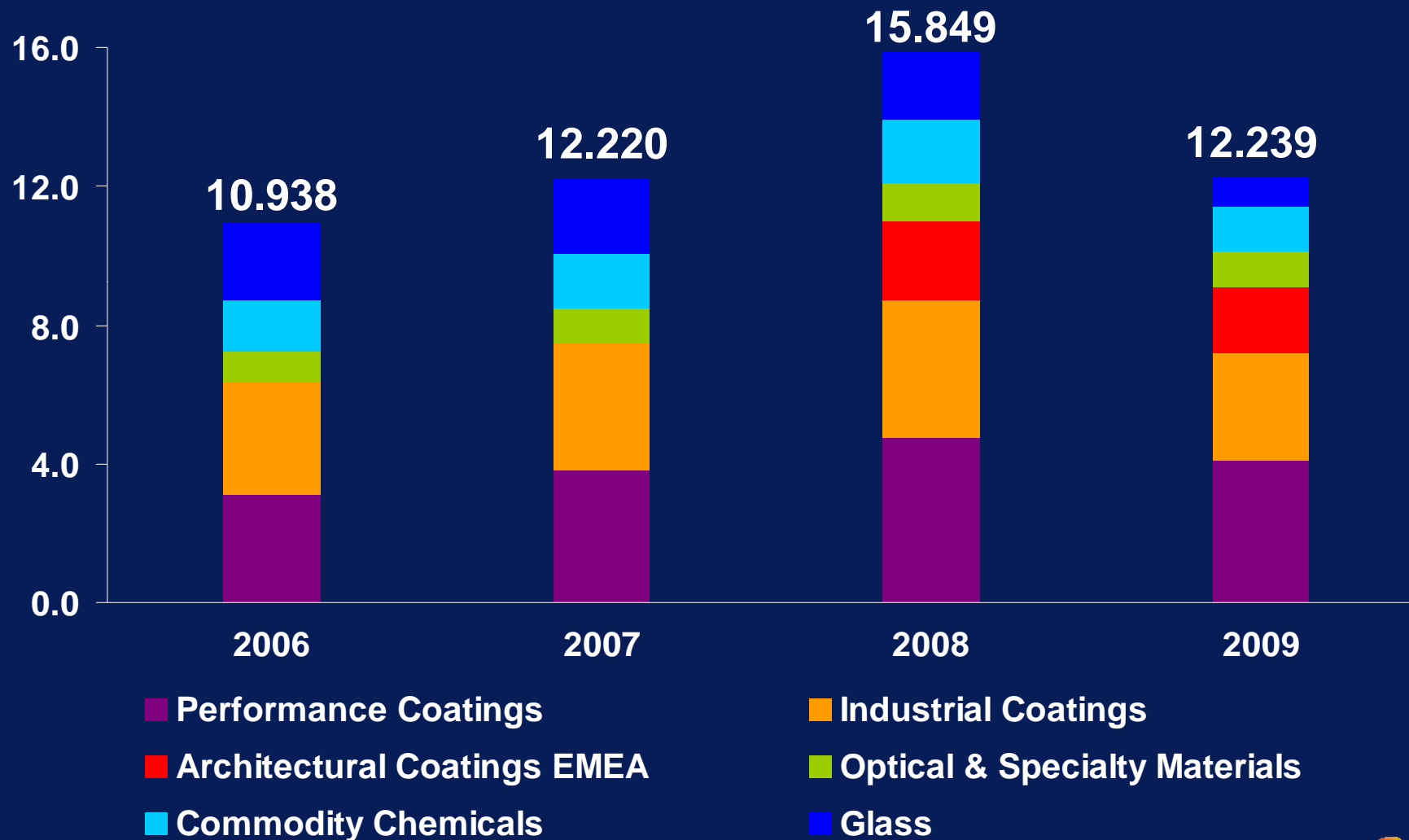
2006 Sales



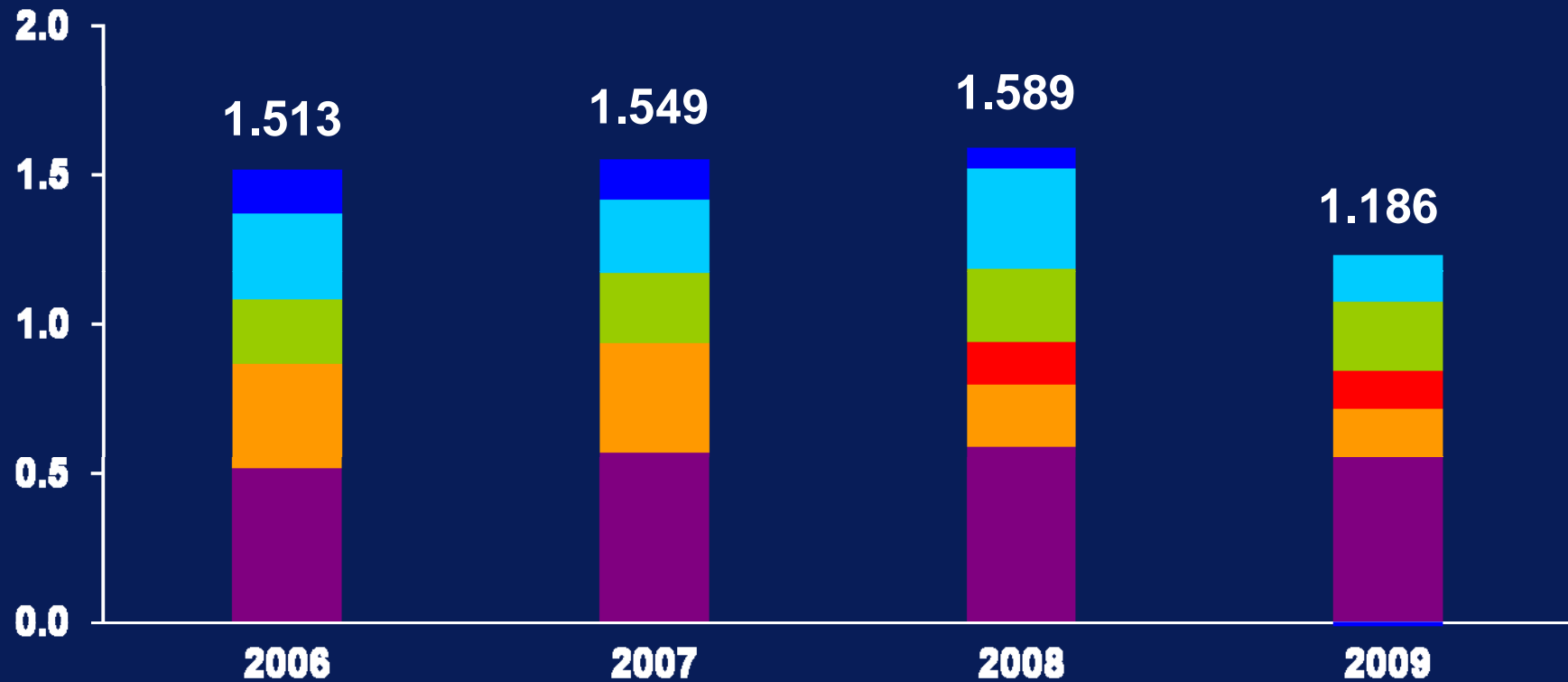
2009 Sales



# Segment Sales (billions)



# Segment Earnings (billions)



- Glass**
- Commodity Chemicals**
- Optical & Specialty Materials**
- Architectural Coatings EMEA**
- Industrial Coatings**
- Performance Coatings**



# Cash

**End-of-Year  
Cash on Hand**  
(\$millions)

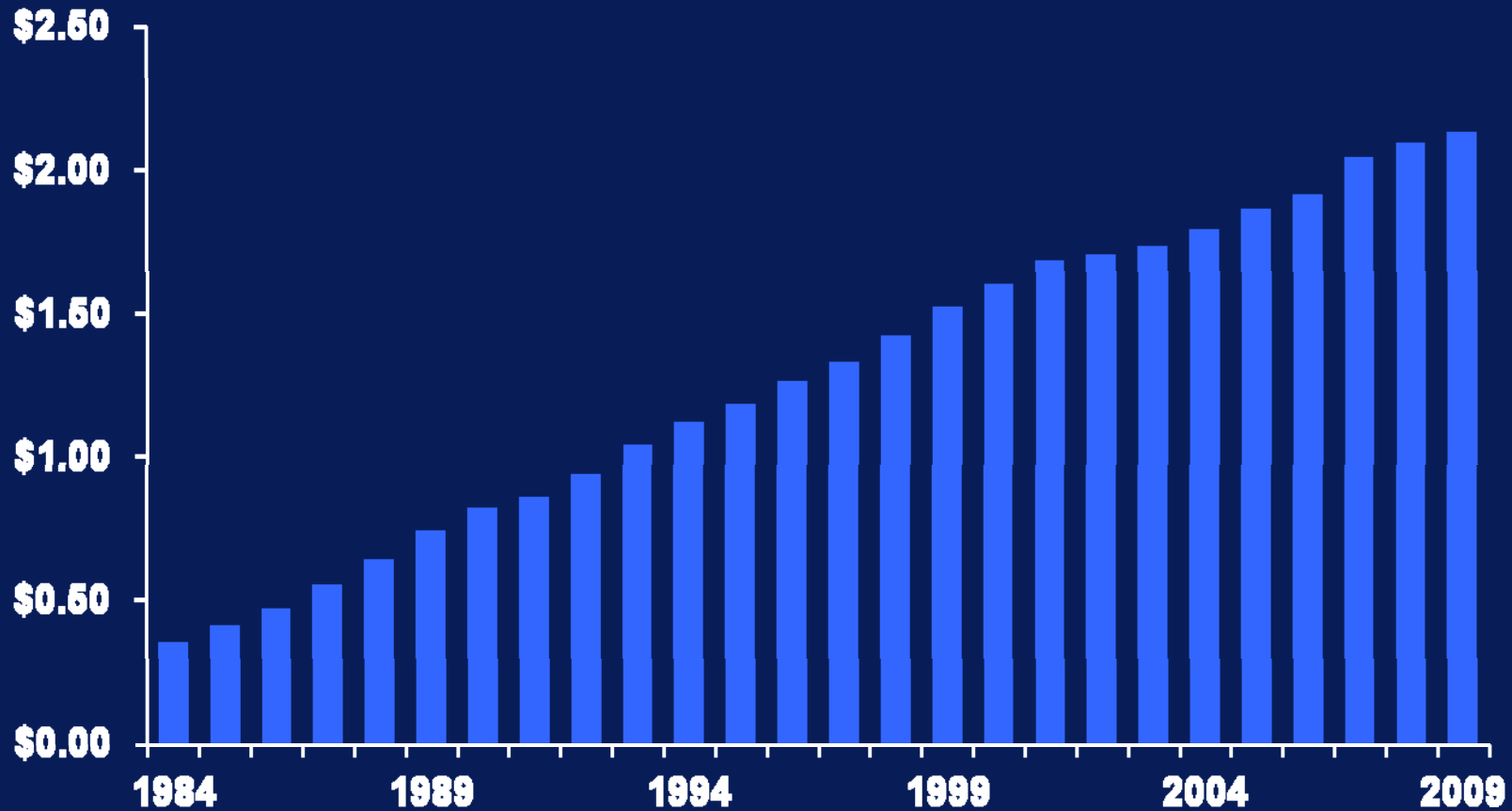


## 2009

- **Generated \$1.3 billion in cash**
- **Cash uses:**
  - \$265 million in capital spending
  - \$350 million in dividends to shareholders
  - \$650 million in debt reduction



# Annual Dividends Per Share



# 1Q10 Segment Results

SEGMENT (in \$ millions)	Sales		Earnings	
	1Q10	1Q09	1Q10	1Q09
Performance Coatings	966	928	127	89
Industrial Coatings	893	644	101	(16)
Architectural Coatings EMEA	436	409	11	3
Optical and Specialty Materials	284	245	82	60
Commodity Chemicals	330	361	3	83
Glass	221	196	(3)	(27)
<b>Total</b>	<b>3,130</b>	<b>2,783</b>	<b>321</b>	<b>192</b>



# Priorities for 2010

- **Improve Segment Margins**
- **Drive Operational Excellence**
- **Focus on Cash Flow**
- **Invest for Profitable Growth**
- **Continue to adapt to market conditions**
- **Continue to execute transformational strategy**



PPG